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## Fortnight Summer Camp 2011

The Rubicon Foundation is a non-profit arts, education, and environmental organization supporting the incubation of new ideas, empowering creative minds of all ages and building diverse communities. Our programming takes place at Smoke Farm, a former dairy farm located on the north fork of the Stillaguamish River in Snohomish County. Current activities include an ongoing series of children's weekend environmental appreciation camps, excursions and carpentry projects for youth with Aspergers and their families, printmaking workshops for high school students, and community ecology outings.

Rubicon Foundation will proudly host the 2<sup>nd</sup> annual Fortnight Summer Camp from June 25th through July 2nd. Fortnight introduces concepts of planning, design and the practical arts of building to fifteen high school age youth. Led by experienced instructors in Smoke Farm's wood and metal studio, students learn the fundamentals of framing, carpentry, cabinetry and metal-working through daily workshop classes and projects. To hone their new skills, students will embark on a full-scale group construction project, working side-by-side with their instructors on a tree-bound spiral staircase and bridge, leading to the tree house built at last year's camp.

By working in the shop, on the tree fort, and in other aspects of farm life (i.e. helping to prepare meals, chopping wood, planting and harvesting from the garden), students will leave Smoke Farm, not only with a broadened skill set, but with a greater understanding for the processes and work that created their own surroundings and communities. They will have gained positive role models, developed an appreciation for craft, and felt the difficulties and benefits of working with others. At last years camp, students found the team-work and tight-knit community to be supportive and inspiring. One student, a Somalian refugee from Franklin High, exclaimed in a post-camp interview that Fortnight "was the best thing that ever happened to [me]."

To help fund this exciting project, we are requesting \$5,552 from the Peg and Rick Young Foundation. The funds will support Fortnight by providing modest stipends for the skilled instructors, who will mentor, teach and support our youth through the camp. In addition, the funding will cover the cost of transporting youth to Smoke Farm, renting additional sanitary facilities, and purchasing student tools. The funds will enable the Rubicon Foundation to ensure that at least 50% of the students are from families with limited income and resources.

Sincerely,

Adam Nishimura  
Fortnight Camp Director

Stuart Smithers  
Rubicon Foundation President



**PHILANTHROPY NORTHWEST  
COMMON GRANT APPLICATION FORM**

APPLICATION MADE TO: Peg and Rick Young Foundation DATE: 04/12/2011  
(NAME OF FUNDING SOURCE)

APPLICANT ORGANIZATION

NAME: Rubicon Foundation Year organization incorporated: 1993

ADDRESS: (included street address if different)

513 Federal Ave E

Seattle WA 98102

Is the name at left the same as  
it appears on the IRS Letter of  
Determination? Yes  No

If not, explain: \_\_\_\_\_

CHIEF EXECUTIVE'S NAME & TITLE: Stuart Smithers, Ph. D., President

CONTACT'S NAME & TITLE (if different): Adam Nishimura, Program Director

TELEPHONE NUMBER: 507-269-3481 FAX NUMBER: \_\_\_\_\_

ORGANIZATIONAL DEMOGRAPHICS:

Number of full time staff: \_\_\_\_\_

Number of part time staff: \_\_\_\_\_

Number of volunteers: 30+

GEOGRAPHIC AREA: King and Snohomish Counties

OPERATING BUDGET TOTAL FOR CURRENT FISCAL YEAR: \$48,038

Fiscal Year: September August  
From To

SOURCES OF INCOME:

Government	Federal	_____ %	Fees/Earned Income	_____ 2%
	State	_____ %	Individual Contributions	_____ 19%
	County	_____ %	United Way	_____ %
	City	_____ %	Workplace Campaigns	_____ %
			(not United Way)	

Corporate and/or Foundation Grants 23%  
Special Events 54%  
Memberships       %  
Other 2%

PROPOSAL

AMOUNT OF THIS REQUEST: \$ 5,552 \_\_\_\_\_ FUNDS NEEDED BY: June 01 2011

TIME FRAME IN WHICH FUNDS WILL BE USED: June 01 2011 July 10 2011  
From To

Check one of the following:

GENERAL OPERATING SUPPORT

PROJECT SUPPORT

If for project support, complete the following:

PROJECT NAME: Fortnight Summer Camp

TOTAL PROJECT COST: \$18,697 \_\_\_\_\_ PERCENT THIS REQUEST OF PROJECT TOTAL: 29.4%

PROJECT COST PER CLIENT (if applicable): \$ \_\_\_\_\_

PROJECT TYPE:

- Capital:
  - construction
  - renovation
  - equipment
- Endowment
- Specific Program
- Other (describe)

1. WHO WILL PROJECT SERVE:

Junior and senior high school students from low-income families in King and Snohomish counties. Primary recruitment will occur at Chief Sealth, Franklin, and Rainier Beach high schools in Seattle.

2. HOW MANY WILL PROJECT SERVE:

15 students

3. WHAT GEOGRAPHIC AREA WILL PROJECT SERVE:

King and Snohomish counties. Particularly urban, inner-city areas.

FUNDERS REQUEST THAT YOU LIMIT THE LENGTH OF YOUR ANSWERS FOR THE FOLLOWING QUESTIONS TO NO MORE THAN A TOTAL OF FOUR PAGES.

1. APPLICANT ORGANIZATIONAL BACKGROUND

Include organizational mission statement and purpose, organizational qualifications, history of accomplishments, governance, area and population served, role or volunteers. (If this is a collaboration, describe the lead agency and its relation to others involved.)

2. NEEDS STATEMENT

Identify the needs your agency or this proposal will address. Acknowledge similar existing projects or agencies, if any, and explain how your agency or proposal differs, and what effort will be made to work cooperatively.

3. PROPOSAL

- A. How will your proposal address identified needs?
- B. Projected goals, objectives, timeline, anticipated impact.
- C. Expected role of volunteers.\*
- D. Number and types of people who will benefit from your proposal.
- E. How will you monitor your work and how will you measure success or effectiveness?
- F. What are your other potential and actual sources of support for this proposal?  
Where do you expect to find future support?

4. APPROPRIATENESS TO FUNDER'S MISSION

Explain how your project or program meets this particular funder's guidelines and criteria.

5. ADDITIONAL INFORMATION

Please address here anything else about your organization or project you think is relevant to this proposal.

\*If pertinent to this application, how many of the potential funder's employees are volunteers in you organization?

## ATTACHMENTS

In addition to the cover letter and the information required on the Common Grant Application Form, please attach the following:

1. Verification of tax-exempt status under Section 501(c)(3) of the IRS code.
2. List of current board members (include member affiliations and any other pertinent information).
3. List of key organizational staff, including titles and main functions.
4. IRS Form 990 (if available).
5. Most recent audited financial statement (if available).
6. A one-page summary of actual income and expenses for the past two complete years; a one-page listing of funding sources and amounts received from these sources over the past two years.
7. Organization's current year operating budget.
8. A detailed budget of the project for which funds are being sought (if applicable).
9. If the project for which you are seeking funds is a collaboration with other agencies, include letters or other documentation from the collaborating agencies.

## 1. Applicant Organizational Background

### **Rubicon Mission and History**

Rubicon Foundation was created in 1993 upon the purchase of the Smoke Farm property in Snohomish County. The original goal of the foundation was, and remains, to create an alternative, non-traditional, non-repressive, self-governing community to promote education and cultural creativity. Smoke Farm, previously owned and operated as a dairy by the Smoke family, was chosen as an ideal venue for its natural beauty, facilities, and proximity to urban areas. With this site, Rubicon began pursuing its goal by working with three distinct areas: environmental preservation and renewal, art and culture programs, and experiential education.

Through the support and efforts of Rubicon's volunteers and a coalition of environmental organizations and activists efforts, Smoke Farm began an un-farming program: major restoration of salmon habit and wetland restoration by re-channeling Pentland Creek, our salmon-spawning tributary to the North Fork of the Stillaguamish River. Our conservation and restoration partners included Cascade Land Conservancy, Snohomish Conservation District, Snohomish County, Salmon Habitat Restoration Funding Board, and the USDA's Wetland Reserve Program. These efforts and relationships continue through today.

Shortly after beginning the conservation work, Rubicon began developing ties and relationships to the artistic and educational communities of King and Snohomish counties. During the summer programming season, Smoke Farm has hosted a myriad of creative activities for artists: theater-makers retreats; residencies for dancers, performers, and illustrators; a fundraising cook-off for adventurous chefs; and an annual arts festival. Our educational events have been equally extensive: philosophy camps, workshops and day-trips designed for youth with Aspergers and their families, environmental outings with Seattle elementary schools, a week-long summer camp for children, printmaking workshops for high school youth, and community ecology outings. In all our programming, artistic or educational, we seek to bring together diverse groups of people to engage in creativity and free-thinking, harkening to our mission of non-repressive, inclusive, and unique communities.

### **Rubicon Foundation Goals**

The Rubicon Foundation is dedicated to:

- ^ Restoring and protecting habitat and natural diversity.
- ^ Providing environmental education, observation, and appreciation activities at Smoke Farm.
- ^ The advancement of arts and culture in Washington State.
- ^ Developing high quality educational programs that stimulate and inspire creativity, self-respect, and the incubation and fostering of ideas.
- ^ Creating an environment that allows for broad-based community involvement and participation that embodies and promotes cultural, racial and global diversity.

### **Needs Addressed and Population Served**

The Rubicon Foundation seeks to give people the time, space, and supportive community to explore ideas and develop projects that they would not otherwise have the opportunity to do in their daily lives. The expansive and serene physical space of Smoke Farm allows one to quietly reflect, while community will help one build, for instance, a print shop, a philosophy seminar, or a series of run-in-the-fields summer camps. The land is as much a part of the learning process as the actual classroom: solitary walks by the river, watching salmon spawn in the creek, mist on the pastures, and working in the garden allow people at Smoke Farm to focus, restore creative energies and reflect in a distraction-free environment.

The balance of diverse, supportive community and quiet reflection makes Smoke Farm an important and unique resource, and through its broad scope of programs (dance, poetry, bio-diversity walks, theater, philosophy camps, festivals...) and its commitment to access; Rubicon continually broadens and reaffirms its varied community. Washingtonians from all different socio-economic



backgrounds, experiences, styles, cultures, skills and competencies are welcome at Smoke Farm. Our visitors have included artists from Seattle, philosophers from New York, elementary students from Ethiopian refugee families, biologists from Australia, high school students with Asperger's syndrome, to former Black Panther party members. We prize diversity and make extensive outreach efforts to ensure that under-served and low-income neighborhood students may attend educational events.

### **Foundation Staffing**

Professor Stuart Smithers is the director of the Rubicon Foundation. He, Patrick Brennan, Matthew Cary, and Eric Dillin compose the Board of Directors. An advisory Committee of the Whole with twenty-two members devises main season programming. Rubicon is an all-volunteer organization with more than thirty core volunteers involved in developing, organizing and supporting its programs and activities. Although volunteers occasionally receive modest stipends to help cover their programming expenses, there are no paid staff within the Rubicon Foundation.

## **2. Needs Statement**

Hands-on, outdoor, experiential education ventures are important aspects of youth development. Working outside of the classroom offers students opportunities to apply their scholarly knowledge in real, practical situations. It encourages physical activity, on-the-go problem solving, and use of one's full range of senses. Many such opportunities also serve as stepping stones from textbook education to an actual profession, as they offer unique environments for students to practice communication, team-building, creativity and the capacity to adapt. A study by the American Institute for Research and a Wisconsin YMCA showed that youth involved in such educational experiences showed an "increase in science scores on pre- and post- tests by 27%, a drastic decrease in disciplinary referrals, as well as a change in summer campers of increased self-esteem, independence, leadership, social skills, environmental awareness, and decision making skills."<sup>1</sup>

In recent years, programs that provide this kind of experiential education to youth in the Northwest have suffered under recession-driven budget cuts. As an example, Seattle, the state's largest school district, has only three woodworking programs left in its eleven high schools. Outside of the public schooling system we have seen the cutting of 4-H and Master Gardener programs and an increasing rarity of publicly funded, practical arts classes. These cuts leave students without the support of mentors, the exposure to tools and techniques, or the satisfaction of a job well done. Building, gardening, cooking, and exploring nature are basic activities that should be accessible to all youth, yet unfortunately they are becoming more and more sparse.

## **3. Proposal**

### **a) How will your proposal address identified needs?**

Fortnight Summer Camp 2: Mind the Gap, is the second annual building and carpentry camp hosted by the Rubicon Foundation. The camp will serve as a rare but needed opportunity for 15 high school age youth in King and Snohomish counties to work with their hands, practice useful building skills, experience the importance of craft, live with a community of peers and mentors, and learn alongside professional builders and craftsmen. Students will gain competency in basic building techniques, skills and practices: creating plans, working with and caring for the tools, framing, roofing, finish carpentry - skills they may use in future employment, in their own building projects or in caring for their future home. Also, they will leave with a greater understanding for the processes and the work

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1 Lien, Ali. "The Benefits of Outdoor Education Experiences on Today's Youth" Paper presented at the annual meeting of the North American Association For Environmental Education, Virginia Beach Convention Center, Virginia Beach, Virginia, Nov 13, 2007 <Not Available>. 2010-03-12 <[http://www.allacademic.com/meta/p202095\\_index.html](http://www.allacademic.com/meta/p202095_index.html)>

that has gone into their surroundings and communities, and an appreciation of their own abilities to build and to create, to influence their environment and other people.

Embedded in the building activities and in the day-to-day rural life of Smoke Farm (helping to prepare supper, chopping wood, planting and harvesting from the garden), are the essential skills of problem solving, planning and projection, creativity, critical and reflective thinking, listening and communication, and cooperation. Our students will benefit from these important skills and experiences regardless of where their lives lead. One of the most compelling factors from last year's Fortnight Camp, was the quick development of team-work and community between students, staff, and builders. The challenging situations, such as nailing a floorboard 30' off solid ground, provided myriad opportunities for participants to recognize that helping hands are helping hands, regardless of color, gender, or other differences.

Following in the footsteps of the first Fortnight, the majority of our outreach efforts will be aimed at schools and youth-oriented programs in King and Snohomish counties whose students disproportionately reside in communities coping with poverty and limited resources. We are again partnering with the woodworking programs of Chief Sealth, Rainier Beach, and Franklin High to ensure that under-privileged youth attending these schools will have access to Fortnight. Last year, we hosted a diverse range of both male and female students: Somali and Ethiopian refugees, Peruvian and Mexican immigrants, African-americans, and suburban Caucasians. Our goal in 2011 is to maintain such diversity and again offer at least 8 of our 15 openings to under-privileged kids.

#### b) Projected goals, objectives, timeline, anticipated impact

Fortnight Summer Camp seeks to:

- ▲ Offer youth an engaging, hands-on educational experience at minimal costs.
- ▲ Teach youth the basic skills and fundamental safety techniques of building.
- ▲ Engage youth in a community project requiring teamwork and communication.
- ▲ Introduce students to environmentally sustainable building practices such as reusing salvaged material, designing for minimal waste, and working with a low impact on the surroundings.
- ▲ Provide inner-city and under-served youth the opportunity to work and play in a rural, rustic environment.
- ▲ Offer youth positive and supportive role-models engaged in the creative and practical arts.

Timeline:

Outreach and Enrollment:	April 5th through May 15th, 2011
Fortnight:	Saturday, June 25th through Saturday, July 2nd, 2011
Evaluations and Comments:	Week following July 2nd, 2010
Ongoing Workshops:	Autumn 2010, Spring 2011, Summer 2011

We expect to give 15 high school students an unforgettable experience in building, community work, and rural living in a beautiful environment with skilled and experienced mentors. The tangible product of the endeavor will be a treehouse on Smoke Farm's property that will serve as an animal/birdwatching base and star-gazing center for future educational projects. Fortnight will also serve as an opportunity for youth to complete community service hours, prepare for careers in building, or simply learn useful skills.

#### c) Expected role of volunteers

All of Fortnight's administrative and development work is being done on a volunteer basis. During the eight days of the actual camp, our instructional staff will be offered a small stipend to offset their costs of leaving their professional occupations for this period, yet this stipend will be far below minimum wage, leaving many of their labor hours as in-kind donations. Staff members have already committed to volunteering all of their time.

d) Number and types of people who will benefit from your proposal

Fortnight will serve fifteen high school age youth from King and Snohomish county. We seek to have at least five female students and at least eight students from low-income families. Our primary recruitment takes place at high schools in traditionally under-served areas: Chief Sealth, Garfield, Cleveland, and Franklin High. Rubicon staff are also talking with counselors and staff of neighborhood youth programs, family centers, and other services and programs. We are focusing our outreach and publicity to schools and communities coping with a disproportionate rates of poverty and other socio-economic concerns.

e) How will you monitor your work and how will you measure success or effectiveness?

Fortnight staff will be discussing and reflecting upon the camp at nightly meetings throughout the eight-day camp period. Following the camp, students and their families will receive evaluation surveys to complete and return via mail or e-mail. These surveys will be assessed by Fortnight staff and organizers to gauge our success and determine ways to improve next year's camp.

Last year, we also performed follow-up interviews with students in person and over the phone. These interviews were recorded for future reference, and have been used in further improving our camp for the second year.

f) What are your other potential and actual sources of support for this proposal? Where do you expect to find future support?

Rubicon Foundation is talking with many local businesses, retailers, and farmers for donations in the form of building materials, tools and equipment, food, and financial support. For example, the Skagit Valley Food Co-op in Mount Vernon will supply Fortnight with organic, bulk grains for our health meals; Rosella's food supplier in Seattle will provide donated produce. We are also applying to a number of local, philanthropic foundations for grant support, such as the Tulalip Charitable Trust, the Puget Sound Energy Foundation, SAFECO, and more. In addition, we are seeking direct financial contributions from charitable individuals and foundations such as Milgard Windows and Raynier Foundation.

#### 4. Appropriateness to Funder's Mission

Fortnight Summer Camp 2 tends to many of the needs addressed by Peg and Rick Young Foundation: the camp encompasses education, the creative and practical arts, and issues of justice. We hope that by exposing fifteen youth to new skills, great role mentors, stunning environments, and community cooperation that they will become inspired and inspiring figures in their own communities. With a better understanding of what things are possible, and what they are capable of, we believe our students will have an improved quality of life and the ability to improve the lives of others. Furthermore, they will begin to discover how racial, ethnic, gender-based, and other social boundaries can disintegrate in the context of teamwork and collective goals.

Last year, Fortnight proved to be an unforgettable program for the students. The results can be seen through photos on our webpage, [www.fortnightcamp.org](http://www.fortnightcamp.org). This year, we are asking Peg and Rick Young Foundation to support our students by offsetting the costs food, flashlights, port-a-potties, and first-aid supplies; we are also asking for grant support to help cover CPR training for our volunteer staff, vital building materials, and a small stipend for our talented instructors.

DISTRICT DIRECTOR  
 PO BOX 36001 STOP: SF-4-4-46  
 SAN FRANCISCO, CA 94102

Date: MAR 15 1993

RUBICON FOUNDATION  
 602 NORTH STATE STREET  
 TACOMA, WA 98403

Employer Identification Number:  
 91-1570421

Contact Person:  
 LING YEE

Contact Telephone Number:  
 (415) 556-0927

Accounting Period Ending:  
 December 31

Form 990 Required:  
 Yes

Addendum Applies:  
 No

Dear Applicant:

Based on information supplied, and assuming your operations will be as stated in your application for recognition of exemption, we have determined you are exempt from Federal income tax under section 501(a) of the Internal Revenue Code as an organization described in section 501(c)(3).

We have further determined that you are not a private foundation within the meaning of section 509(a) of the Code, because you are an organization described in sections 509(a)(1) and 170(b)(1)(A)(ii).

If your sources of support, or your purposes, character, or method of operation change, please let us know so we can consider the effect of the change on your exempt status and foundation status. In the case of an amendment to your organizational document or bylaws, please send us a copy of the amended document or bylaws. Also, you should inform us of all changes in your name or address.

As of January 1, 1984, you are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$100 or more you pay to each of your employees during a calendar year. You are not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

Since you are not a private foundation, you are not subject to the excise taxes under Chapter 42 of the Code. However, you are not automatically exempt from other Federal excise taxes. If you have any questions about excise, employment, or other Federal taxes, please let us know.

Donors may deduct contributions to you as provided in section 170 of the Code. Requests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of Code sections 2055, 2106, and 2522.

Contribution deductions are allowable to donors only to the extent that their contributions are gifts, with no consideration received. Ticket purchases and similar payments in conjunction with fundraising events may not necessarily qualify as deductible contributions, depending on the circum-



### **Board of Directors**

Stuart Smithers - President  
Patrick Brennan - Vice President  
Matthew Cary - Secretary  
Eric Dillin - Treasurer

Richard Levenson, General Counsel

### **Fortnight Summer Camp 2011 Staff**

#### **Stuart Smithers – Director of the Rubicon Foundation**

Stuart is an Associate Professor of Religion at the University Puget Sound where he has taught for almost twenty years. He has published frequently and is a contributing editor to Tricycle: The Buddhist Review. He is founding director of the Rubicon Foundation. Stuart is especially interested in studying the role of community in the development of happy and meaningful lives.

#### **Adam Nishimura – Camp Director**

Adam is currently a pre-med student and part-time carpenter with a BA in Religion from University of Puget Sound and several years of professional and volunteer building experience. He has taught children of all ages as a child care instructor, summer camp counselor, and elementary school Spanish teacher. His involvement with the Rubicon Foundation includes organizing programs, sustainable gardening and the building of the new woodshop. Adam has also worked with the Aspergers support group at Smoke Farm and was a lead counselor and organizer of Smoke Farm Summer Camp.

#### **Maria Palomo – Camp Officer of Counselor Affairs**

Maria is a recent graduate from the University of Puget Sound with a major in International Political Economy and Spanish Literature. Maria brings experience working with youth of all ages having been a tutor for high school as well as university level students and a summer camp leader for younger children. Along with her work developing the garden, Maria's involvement with Rubicon Foundation includes teaching and guiding children and youth as a lead counselor and organizer of Smoke Farm Summer Camp and several other Smoke Farm programs.

#### **Sarah Smith – Camp Officer of Equipment and Supplies**

Sarah is a graduate of the University of Puget Sound. She has been involved in the Rubicon Foundation and Smoke Farm, organizing and supporting programs, developing the garden, guiding and teaching children on biodiversity expeditions, supporting the young adults of the Aspergers support group, and as lead counselor and organizer of Smoke Farm Summer Camp.

#### **May Ackerman – Camp Officer of Safety and Liability**

Has a M.Ed. in elementary education. She has taught and worked with children and youth in a variety of schools and other organizations. For over ten years she has been involved with the Rubicon Foundation and Smoke Farm working on various farm-related projects and programs for children and youth including environmental outings for inner-city children, biodiversity expeditions and Smoke Farm Summer Camp.

#### **Micah Stanovsky – Camp Officer of Student Affairs**

Micah recently earned his B.A. in Comparative Religions and is currently working for AmeriCorps, performing trail maintenance and bridge restoration in the northern forests of the Olympic Peninsula. For over three years he has been volunteering for Rubicon Foundation as a teacher and counselor of outdoor skills, leading students on foraging forays, rafting trips, and navigational exercises. He will enjoy an administrative function at this summer's Fortnight camp, ensuring that students feel comfortable and welcome at the rural Smoke Farm property.

**Gregory Kircher – Building Expert**

Greg is a professional carpenter working for Heirloom Quality Modern in Seattle, Washington. After earning his Masters in Education from the University of Puget Sound, Greg shifted into a hands-on carpentry career. With over ten years of experience, he is a vital part of HQM's up-scale remodel, new-construction, and custom furniture projects. He maintains his interest in teaching by serving as a part-time substitute teacher in the Seattle school district and by leading educational apiary classes at Smoke Farm.

**Arne Pihl – Building Expert**

Arne grew up on a farm in Skagit Valley, only miles from Smoke Farm. He is a professional builder and carpenter with more than twenty years experience. One of his recent works was the construction of the studio on Smoke Farm for printers and artists, using the foundation of an unused garage. Arne is also a prolific, published poet, with a nomination for Seattle's poet laureate, and an active artist in the region's community.

**Mathew Goad – Building Expert**

Mathew is an agricultural engineer working as a water quality analyst for Snohomish County. Since his arrival, Mathew has surveyed and mapped the 360 acres of Smoke Farm and is the Rubicon Foundation's forest steward. He previously worked in California managing an organic avocado ranch and building commercial greenhouses. Mathew's other interests include gardening, mycology, and apiary.

**Andrew Marsters – Building Expert**

Andrew Marsters's building experience ranges from relatively small art projects to very large construction developments. He holds a fine arts degree in sculpture from the University of Puget Sound where he used steel and dyed concrete in his artworks. After school he joined a regional developer/general contractor as a Project Engineer where he worked on a team building medical office space, school remodels and most recently, data centers. His current interests include furniture making, oil painting, and building sculptures.

**Teggart Edwards – Building Expert**

Originally from northern New Mexico, Teggart has lived and worked in the Seattle area since 1997 and is currently one of the caretakers of the Smoke Farm property. His experience spans event producer for area festivals and concerts, metal fabricator, tugboat deckhand in Puget Sound, equipment operator, and Skykomish river rafting guide. For the last seven years Teggart has remodeled residences in the Seattle area. Teggart's other pursuits include blacksmithing, jewelry making, and woodworking.

COPY

Form 990-EZ

Short Form Return of Organization Exempt From Income Tax

OMB No. 1545-1150

2009

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Sponsoring organizations of donor advised funds and controlling organizations as defined in section 512(b)(13) must file Form 990. All other organizations with gross receipts less than \$500,000 and total assets less than \$1,250,000 at the end of the year may use this form.

The organization may have to use a copy of this return to satisfy state reporting requirements.

Department of the Treasury Internal Revenue Service



A For the 2009 calendar year, or tax year beginning 9/01, 2009, and ending 8/31, 2010

B Check if applicable: Address change, Name change, Initial return, Termination, Amended return, Application pending. C RUBICON FOUNDATION, 513 FEDERAL AVE EAST, SEATTLE, WA 98102. D Employer identification number 91-1570421. E Telephone number 206-2147991. F Group Exemption Number.

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

G Accounting method: Cash [X] Accrual Other (specify)

I Website: N/A

H Check if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF).

J Tax-exempt status (check only one) - [X] 501(c) ( 3 ) (insert no.) 4947(a)(1) or 527

K Check if the organization is not a section 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A Form 990-EZ or Form 990 return is not required, but if the organization chooses to file a return, be sure to file a complete return.

L Add lines 5b, 6b, and 7b, to line 9 to determine gross receipts; if \$500,000 or more, file Form 990 instead of Form 990-EZ. \$ 112,702.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions for Part I.)

Table with 21 rows for Revenue, Expenses, and Assets. Revenue total: 112,702. Expenses total: 49,276. Net assets at end of year: 299,824.

Part II Balance Sheets. If Total assets on line 25, column (B) are \$1,250,000 or more, file Form 990 instead of Form 990-EZ.

Table with 7 rows for Balance Sheets. (A) Beginning of year, (B) End of year. Total assets: 247,129 / 302,227. Total liabilities: 10,731 / 2,403. Net assets: 236,398 / 299,824.

BAA For Privacy Act and Paperwork Reduction Act Notice, see separate instructions.

Form 990-EZ (2009)





**Part V Other Information** (Note the statement requirements in the instrs for Part V.) See Statement 4

		Yes	No
33	Did the organization engage in any activity not previously reported to the IRS? If 'Yes,' attach a detailed description of each activity.		X
34	Were any changes made to the organizing or governing documents? If 'Yes,' attach a conformed copy of the changes.		X
35	If the organization had income from business activities, such as those reported on lines 2, 6a, and 7a (among others), but not reported on Form 990-T, attach a statement explaining why the organization did not report the income on Form 990-T.		
35a	Did the organization have unrelated business gross income of \$1,000 or more or was it subject to section 6033(e) notice, reporting, and proxy tax requirements?		X
35b	If 'Yes,' has it filed a tax return on Form 990-T for this year?		
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If 'Yes,' complete applicable parts of Schedule N.		X
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions. ▶ 37a 0.		
37b	Did the organization file Form 1120-POL for this year?		X
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the period covered by this return?		X
38b	If 'Yes,' complete Schedule L, Part II and enter the total amount involved. N/A		
39	Section 501(c)(7) organizations. Enter:		
39a	Initiation fees and capital contributions included on line 9. N/A		
39b	Gross receipts, included on line 9, for public use of club facilities. N/A		
40a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶ 0.; section 4912 ▶ 0.; section 4955 ▶ 0.		
40b	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or is it aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.		X
40c	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958. ▶ 0.		
40d	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the organization. ▶ 0.		
40e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If 'Yes,' complete Form 8886-T.		X
41	List the states with which a copy of this return is filed ▶ WA		

42a The organization's books are in care of ▶ Stuart Smithers Telephone no. ▶ 206 214 7991  
 Located at ▶ 513 Federal Ave East Seattle WA ZIP + 4 ▶ 98102

		Yes	No
42b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country: .. ▶ _____		X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of a Foreign Bank and Financial Accounts.			
42c	At any time during the calendar year, did the organization maintain an office outside of the U.S.? If 'Yes,' enter the name of the foreign country: .. ▶ _____		X

43 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 – Check here.  N/A  
 and enter the amount of tax-exempt interest received or accrued during the tax year. ▶ 43 N/A

		Yes	No
44	Did the organization maintain any donor advised funds? If 'Yes,' Form 990 must be completed instead of Form 990-EZ.		X
45	Is any related organization a controlled entity of the organization within the meaning of section 512(b)(13)? If 'Yes,' Form 990 must be completed instead of Form 990-EZ.		X

**Part VI Section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts only.** All section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts must answer questions 46-49b and complete the tables for lines 50 and 51.

	Yes	No
<b>46</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.....		X
<b>47</b> Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Part II.....		X
<b>48</b> Is the organization a school as described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E.....		X
<b>49a</b> Did the organization make any transfers to an exempt non-charitable related organization?.....		X
<b>49b</b> If 'Yes,' was the related organization a section 527 organization?.....		

**50** Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter 'None.'

(a) Name and address of each employee paid more than \$100,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
None				

f Total number of other employees paid over \$100,000..... ▶ \_\_\_\_\_

**51** Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter 'None.'

(a) Name and address of each independent contractor paid more than \$100,000	(b) Type of service	(c) Compensation
None		

d Total number of other independent contractors each receiving over \$100,000..... ▶ \_\_\_\_\_

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**

▶ Signature of officer \_\_\_\_\_ Date \_\_\_\_\_

▶ Type or print name and title. \_\_\_\_\_

**Paid Preparer's Use Only**

Preparer's signature ▶ <i>David G. Bembridge CPA</i>	Date ▶ 3/18/11	Check if self-employed ▶ <input type="checkbox"/>	Preparer's Identifying Number (See instructions) ▶ N/A
Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ Dave Bembridge, CPA, PS 340 15th Ave East, Ste 303 Seattle, WA 98112	EIN ▶ N/A	Phone no. ▶ (206) 323-7103	

May the IRS discuss this return with the preparer shown above? See instructions..... ▶  Yes  No

RUBICON FOUNDATION

91-1570421

3/18/11

12:29PM

**Statement 1**  
**Form 990-EZ, Part I, Line 16**  
**Other Expenses**

Advertising and Promotion.....	\$	364.
Books, Reference Materials.....		151.
Building Maintenance.....		2,110.
Equipment Rent/Maintenance.....		3,373.
Fundraising Fees.....		1,841.
Grant Expenses.....		1,317.
Grounds Maintenance.....		75.
Insurance.....		3,675.
Interest.....		666.
Meetings Expenses.....		929.
Office Equipment.....		775.
Other Expenses.....		192.
Penalties/Late Fees.....		1,249.
Prior Year Adjustment.....		-70.
Service Charges.....		136.
Staff Development.....		614.
Supplies.....		25,585.
Taxes.....		29.
Telecommunications.....		881.
Utilities.....		2,024.
Total	\$	<u>45,916.</u>

**Statement 2**  
**Form 990-EZ, Part II, Line 24**  
**Other Assets**

	<u>Beginning</u>	<u>Ending</u>
.....	\$ 4,136.	\$ 12,011.
Construction in Progress.....	21,500.	21,500.
Rug.....	0.	65,550.
Total	<u>\$ 25,636.</u>	<u>\$ 99,061.</u>

**Statement 3**  
**Form 990-EZ, Part II, Line 26**  
**Total Liabilities**

	<u>Beginning</u>	<u>Ending</u>
Accounts Payable.....	\$ 1,339.	\$ 0.
Accounts Payable and Accrued Expenses.....	0.	2,403.
Line of Credit.....	9,392.	0.
Total	<u>\$ 10,731.</u>	<u>\$ 2,403.</u>

3/18/11

12:29PM

**Statement 4  
Form 990-EZ, Part V  
Regarding Transfers Associated with Personal Benefit Contracts**

- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?..... No
- (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?..... No

04/05/11

# Rubicon Foundation Profit and Loss Prev Year Comparison

September 2009 through August 2010

	Sep '09 - Aug '...	Sep '08 - Aug '...
Ordinary Income/Expense		
Income		
4 — Contibuted support	82,761.00	11,255.00
5 — Earned revenues	1,800.06	233.24
5800 — Special events	28,141.00	28,070.00
	112,702.06	39,558.24
Total Income	112,702.06	39,558.24
Gross Profit	112,702.06	39,558.24
Expense		
7000 — Grant & contract expense	1,317.00	39.50
7500 — Contract services	4,334.25	3,089.38
8100 — Non-personnel expenses	26,744.41	17,866.20
8200 — Facility & equipment expe...	9,097.12	28,886.14
8300 — Travel & meetings expen...	928.54	303.80
8500 — Other expenses	5,511.26	4,443.94
8600 — Business expenses	1,413.23	232.43
	49,345.81	54,861.39
Total Expense	49,345.81	54,861.39
Net Ordinary Income	63,356.25	(15,303.15)
Net Income	63,356.25	(15,303.15)



**Fortnight Summer Camp 2011**  
List of Outside Funding Sources

FY2009, unless otherwise noted

Raynier Foundation - \$10,000

Norcliffe Foundation - \$1,500

Seattle Mayor's Office of Arts and Cultural Affairs - \$7,500

Tulalip Charitable Trust - \$2425 (FY2008), \$2365

Microsoft Matching Gifts Program -\$500

RiveryStyx Foundation - \$3,000

Patrick Brennan - \$65,550

Individual Contributions - \$8,830 (FY2008), \$5,346



RUBICON FOUNDATION

**Current Operating Budget**  
 FY2010: September 2010 to August 2011

	<b>Projected Income</b>	<b>Received as of Mar 1, 2011</b>	
Grants	\$11,800		\$-
Private Donations	\$9,600		\$1,106
Ticket Sales	\$27,400		\$0
Interest Income	\$1,792		\$2,450
<b>Total projected income</b>	<b>\$50,592</b>		<b>\$3,556</b>
	<b>Projected Annual Expenses</b>	<b>Expenses as of March 1, 2010</b>	
<b>General Operating Expenses</b>			
Insurance for facility	\$3,674		\$0
Licenses & Permits	\$60		\$-
Utilities	\$846		\$296
Office Expenses	\$330		\$52
Repairs and Maintenance	\$3,200		\$1,857
Truck Expenses	\$690		\$500
Diesel Fuel	\$450		\$500
Tractor Repair	\$160		\$356
Travel	\$770		\$7
Small Tools	\$136		\$-
Telephone	\$881		\$326
Propane	\$1,457		\$-
Volunteer expenses	\$675		\$181
Book-keeping	\$900		\$450
Reference Materials	\$151		\$44
Contracted Services	\$5,600		
Fundraiser Expenses	\$1,110		\$0
Land Tax	\$1,413		
<b>Total Operating Expenses</b>	<b>\$22,503</b>		<b>\$4,569</b>
Program Expenses	\$25,535		\$0
		<b>Grant Request</b>	<b>In-kind Contributions</b>
<b>Fortnight Summer Camp</b>			
Propane, Electricity, Firewood	\$320		\$320
Food and Kitchen	\$3,072	\$1,447	\$1,625
Insurance	\$615		\$615
Honey Buckets	\$230	\$230	
Tents	\$1,100		\$1,100
Sleeping Bags/Pads	\$1,200		\$1,200
Accessories	\$80	\$80	
<b>Total Facility</b>	<b>\$6,617</b>	<b>\$1,757</b>	<b>\$4,860</b>
Instructor Labor	\$3,200	\$1,000	\$2,200
Counselor Labor	\$1,600		\$1,600
Building Materials	\$2,200	\$1,200	\$1,000
Student Equipment	\$1,060	\$500	\$560
<b>Total Teaching Activities</b>	<b>\$8,060</b>	<b>\$2,700</b>	<b>\$5,360</b>
First Aid Supplies	\$275	\$275	
Staff CPR Training	\$750	\$500	\$250
Chefs Labor	\$800		\$800
Documenter Labor	\$200		\$200
Professional Consultation	\$740		\$740
Administrative	\$935		\$935
Transportation	\$320	\$320	
<b>Total Miscellaneous</b>	<b>\$4,020</b>	<b>\$1,095</b>	<b>\$2,925</b>
<b>Total Projected Expenses</b>	<b>\$18,697</b>	<b>\$5,552</b>	<b>\$13,145</b>